

**Lawrence Shorter**  
**Acting Executive Director**  
**Vision for Health Consortium**

Lawrence Shorter is Acting Executive Director, Vision for Health Consortium, (VFH) a partnership of the Baltimore City Health Department, Bon Secours Baltimore Health System, Total Health Care, Inc., University of Maryland Medical System, University of Maryland School of Nursing, the Community Building In Partnership, Inc. and the residents of Sandtown/Winchester. He is the Project Manager for the W.K. Kellogg Foundation's Community Voices Health Initiative. A long-time community activist, he is a member of the Community Outreach Workers Association of Maryland, the Baltimore City Task Force for School-Based Health Centers and the Board of Directors of the Maryland Citizens' Health Initiative Education Fund, an organization formed to secure universal health coverage for all Maryland citizens. He is a member of the Men's Health Center Board of Directors and Speakers Bureau. During his tenure as Program Director and Public Affairs Director for one of the nation's leading public radio stations, WEAA Radio, the station was voted Number One Jazz Station by *Gavin Magazine*. A native of Newark New Jersey, he is a graduate of Morgan State University, with a degree in Business Administration.

**Phebe C. King, M.P.A.**  
**Assistant Project Director**  
**MaineHealth**  
**“Mobilizing Around Access”**

Phebe C. King is the Assistant Project Director of MaineHealth's Access Project, which is supported in part through the Robert Wood Johnson Communities in Charge initiative. Ms. King manages the project planning process and oversees daily project activities, including the administration of research activities, the coordination of stakeholder input, and the development of a business plan to test the program in three Maine counties.

Prior to coming to MaineHealth, Ms. King has worked in both the public and private sectors on issues of access and underserved populations. Most recently, as a consultant with John Snow, Inc., Ms. King provided both short and long term management and administrative services to state and local public health agencies, community health centers, physician practices, and community based coalitions. Ms. King received her B.A. from Bowdoin College and her M.P.A. from the University of Massachusetts.